## STURM, RUGER \& CO., inc.

$2^{\text {nd }}$ Quarter 2009 Earnings Conference Call

July 30, 2009
9:00 a.m. EDT

## Caution - Forward Looking Statements

Statements made in the course of this meeting that state the Company's or Management's intentions, hopes, beliefs, expectations or predictions of the future are forward-looking statements. It is important to note that the Company's actual results could differ materially from those projected in such forward-looking statements. Additional information concerning factors that could cause actual results to differ materially from those in the forwardlooking statements is contained from time to time in the Company's SEC filings, including but not limited to the Company's reports on Form 10-K for the year ended December 31, 2008 and Forms 10-Q for the first and second fiscal quarters of 2009. Copies of these documents may be obtained by contacting the Company or the SEC or on the Company website at www.ruger.com/corporate/ or the SEC website at www.sec.gov. Furthermore, the Company disclaims all responsibility to update forwardlooking statements.

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Firearms unit data for orders, production, shipments and ending inventory for the last six quarters are as follows:

|  | $\mathbf{2 0 0 9}$ |  |
| :--- | ---: | ---: |
|  | Q2 | Q1 |
| Units Ordered | 204,700 | 501,000 |
| Units Produced | 247,300 | 209,900 |
| Units Shipped | 246,200 | 213,700 |
| Average Sales Prices | $\$ 286$ | $\$ 283$ |
| Units on Backorder | 412,300 | 458,900 |
| Units - <br> Company Inventory | 9,600 | 8,800 |
| Units - <br> Distributor Inventory | 53,900 | 35,200 |


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| ---: | :---: | ---: | ---: |
| $\mathbf{Q 4}$ | Q3 | Q2 | Q1 |
| 270,400 | 125,700 | 120,300 | 260,100 |
| 167,100 | 158,900 | 150,600 | 124,000 |
| 208,100 | 146,000 | 136,700 | 135,700 |
| $\$ 275$ | $\$ 276$ | $\$ 270$ | $\$ 296$ |
| 175,900 | 115,300 | 137,700 | 157,100 |
| 12,400 | 52,600 | 40,200 | 24,900 |
| 57,500 | 65,800 | 62,900 | 61,800 |

## Orders Received \& Ending Backlog

The gross value of orders received and ending backlog for the trailing five quarters are as follows (in millions except average sales price, including Federal Excise Tax):

|  | 2009 |  |
| :---: | :---: | :---: |
|  | Q2 | Q1 |
| Orders Received | \$81.8 | \$154.3 |
| Average Sales Price of Orders Received (2) | \$400 | \$308 |
| Ending Backlog (2) | \$138.0 | \$136.3 |
| Average Sales Price of Ending Backlog (2) | \$335 | \$297 |


| 2008 |  |  |  |
| :---: | :---: | :---: | :---: |
| $\mathbf{Q 4}$ | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ |
| $\$ 86.1$ | $\$ 33.5$ | $\$ 37.0$ | $\$ 73.8$ |
| $\$ 287$ | $\$ 267$ | $\$ 275$ | $\$ 257$ |
| $\$ 47.8$ | $\$ 27.9$ | $\$ 33.7$ | $\$ 40.7$ |
| $\$ 269$ | $\$ 242$ | $\$ 245$ | $\$ 234$ |

Note 1: Distributor ending inventory as provided by the Company's distributors.
Note 2: Average sales price for orders received and ending backlog is net of Federal Excise Tax of 10\% for handguns and 11\% for long guns.

Our backlog dropped to 412,300 units as orders received in the second quarter decreased by $59 \%$ from the first quarter of 2009. This decline in orders received reflects the following:

- A reduction in the industry-wide surge in demand that began in the fourth quarter of 2008,
- The large backlog at the end of the first quarter that discouraged further orders,
- Prolonged ammunition shortage at retail that hindered retail firearms sales,
- Stronger inventories throughout the distribution channel, and
- Normal product seasonality.


## U.S. Commercial Market (Us $\$$ Billion)



- Long Guns
- Handguns


## June 2009 NICS Background Check Data



## 2008-2009 CCW Permit Data by State

CCW Permit Issuance Increases by State


| State | 08-09 |
| :---: | :--- |
|  |  |
| NH | $13 \%$ |
| CT | $21.8 \%$ |
| UT | $41.1 \%$ |
| MI | $11.7 \%$ |
| HI | $19.2 \%$ |
| CO | $87.5 \%$ |
| SC | $24.2 \%$ |
| OH | $194.9 \%$ |
| MN | $134.6 \%$ |
| FL | $18.5 \%$ |
| OK | $15.9 \%$ |

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## Inventories consist of the following (in thousands):

|  | July 4, 2009 |
| :--- | ---: |
| Inventory at FIFO |  |
| Finished Products | $\$ 2,131$ |
| Materials \& Work in Progress | 49,691 |
| Gross Inventories | 51,822 |
| Less: LIFO Reserve | $(43,160)$ |
| Less: Excess \& Obsolescence Reserve | $(2,597)$ |
| Net Inventories | $\$ 6,065$ |


| December 31, 2008 |
| ---: |
|  |
| $\$ 2,790$ |
| 57,056 |
| 59,846 |
| $(44,338)$ |
| $(3,569)$ |
| $\$ 11,939$ |

## Three Months Ended



## Six Months Ended

|  | July 4, 2009 |  | June 28, 2008 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$135,920 | 100.0\% | \$81,170 | 100.0\% |
| Cost of products sold, before LIFO, overhead and labor rate adjustments to inventory, product liability, and product recall | 88,979 | 65.5\% | 61,623 | 75.9\% |
| LIFO (income) Expense | $(1,178)$ | (0.9)\% | 2,227 | 2.7\% |
| Overhead rate adjustments to inventory | 1,760 | 1.3\% | $(1,526)$ | (1.9)\% |
| Labor rate adjustments to inventory | 457 | 0.3\% | $(1,879)$ | (2.3)\% |
| Product Liability | 747 | 0.6\% | 367 | 0.5\% |
| Product Recall | 597 | 0.4\% | 1,208 | 1.5\% |
| Total Cost of Products Sold | 91,362 | 67.2\% | 62,020 | 76.4\% |
| Gross Margin | \$44,558 | 32.8\% | \$19,150 | 23.6\% |
|  |  | arms ma | ponsible c | $\underbrace{\binom{(3)}{R}}_{\text {RUGER }}$ |

## Stock Option Exercises

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